Supplementary Committee Agenda



Finance and Performance Management Cabinet Committee Thursday, 22nd November, 2012

Place: Committee Room 1,

Civic Offices, High Street, Epping

Time: 7.00 pm

Democratic Services: Gary Woodhall

The Office of the Chief Executive

Tel: 01992 564470

Email: democraticservices@eppingforestdc.gov.uk

11. ANY OTHER BUSINESS

Section 100B(4)(b) of the Local Government Act 1972, together with paragraphs 6 and 25 of the Council Procedure Rules contained in the Constitution require that the permission of the Chairman be obtained, after prior notice to the Chief Executive, before urgent business not specified in the agenda (including a supplementary agenda of which the statutory period of notice has been given) may be transacted.

In accordance with Operational Standing Order 6 (non-executive bodies), any item raised by a non-member shall require the support of a member of the Committee concerned and the Chairman of that Committee. Two weeks' notice of non-urgent items is required.

11.a DRAFT GENERAL FUND LISTS AND SAVINGS UPDATE (Pages 125 - 136)

(Director of Finance & ICT) To consider the attached report (FPM-019-2012/13).



Agenda Item 11a

Report to the Finance and Performance Management Committee



Report Reference: FPM-019-2012/13
Date of meeting: 22 November 2012

Portfolio: Finance & Technology.

Subject: Draft General Fund CSB and DDF lists and Savings Update.

Responsible Officer: Peter Maddock (01992 564602).

Democratic Services: Gary Woodhall (01992 564470).

Recommendations

(1) To note the draft Continuing Services Budget (CSB) and District Development Fund (DDF) schedules; and

(2) To provide an update on the savings achieved as part of the 2013/14 budget process.

Executive Summary

The report provides the first draft of the Continuing Services Budget (CSB) growth and District Development Fund (DDF) Schedules and also an update on the budget process for 2013/14 and what savings have been achieved so far.

Reasons for proposed action

Members are asked to note the first draft of these schedules and savings achieved and make comments as appropriate.

Other options for action

No other options applicable.

Report

- 1. The Financial Issues Paper was presented to this committee on 20 September 2012. The report highlighted a number of financial uncertainties and risk facing the Authority including the Localisation of Council Tax Benefit, Retention of Business Rates, Possible Double-Dip recession and the possible effect of Changes to Service delivery as a result of shared services.
- 2. The Medium Term Financial Strategy (MTFS), which forms part of the Financial Issues Paper, identified that further savings of around £1.25 million were required over the forecast period. The savings required in 2013/14 are £0.25 million after savings of £0.42 million already identified had been taken into account. The lists attached suggest we are not there but savings on vacant posts and Car Leasing are still to be evaluated.
- 3. As in previous years there was again a saving on the revenue budget in 2011/12. The outturn for 2011/12 was considered by this Committee on 16 June 2012 it was noted that the General Fund budget was underspent by a little under £600,000 much like the previous year. Salary savings made up a greater proportion of overall savings in 2011/12 and therefore the underspend on Supplies and Services was less suggesting the strategy of removing these

underspends from the budget has had a degree of success. However a similar exercise is being carried out during the 2013/14 budget cycle to again reduce budgets where underspends frequently occur. It is likely that the savings identified will be less than the last two years but will still provide a useful contribution to the savings target.

4. Within each directorate a line has been included under CSB with the amount of savings identified so far. During the 2012/13 budget process a number of savings were identified by this approach and the 2013/14 budget process has identified a further £126,000 most of which is effective for the 2012/13 probable outturn and beyond. Much of this will fall on the General Fund but due to the cost allocation process some will benefit the Housing Revenue Account (HRA). The current MTFS in 2012/13 has not taken account of any further savings arising from this exercise however the updated version later in the cycle clearly will. The table below summarises the position with regard to savings achieved so far.

Directorate	Additional Savings identified during budget process
Office of the Chief Executive	5
Corporate Support Services	40
Deputy Chief Executive	0
Environment and Street	35
Scene	
Finance & ICT	15
Housing GF	0
Planning & Economic	7
Development	
Total	102

- 5. No savings are listed in the table above for the Deputy Chief Executive or Housing General Fund. The guideline has identified little further scope for savings within the Deputy Chief Executive Directorate and there is very little directly controllable expenditure within the Housing General Fund anyway.
- 6. There are some CSB budgets that either have a one off element within them or in some cases are budgets where there is a degree of uncertainty around whether they will be spent or not. In both cases treating an appropriate element as DDF rather than CSB should make managing those budgets easier and give a degree of flexibility.
- 7. The schedules of CSB growth/savings and DDF expenditure are attached and these include entries at directorate level relating to the above exercise. These are at Annexes 1 & 2 and represent best estimates at this time.
- 8. There are a number of areas where further work is required before figures to be included within the budget can be finalised. Clearly the emphasis in this budget cycle will need to be on CSB savings rather than growth but there are some areas where growth is inevitable, for example the Specific Grant for Housing Benefit Administration Grant, has been cut by £104,000 in 2013/14 compared to the position in 2012/13. There is also still uncertainty over what, if any pay award will be made. The figures generally need to be viewed in the context of this being quite early in the budget preparation process and will clearly need to be revisited over the next two months or so as the budget comes together.

Resource Implications:

The schedules represent potential additions and reductions to the budget depending on decisions made during the budget process.

Legal and Governance Implications:

The preparation of budgets well in advance of the financial year to which they apply, enable sound financial planning to take place. They subsequently provide a basis against which financial monitoring can take place during the year in question.

Safer, Cleaner, Greener Implications:

The Council's budgets contain spending in relation to this initiative.

Consultations Undertaken:

This is the first draft of the CSB and DDF schedules. Consultations with spending officers regarding their budgets are ongoing at the moment but apart from this further consultation will take place later in the budget cycle.

Background Papers:

Various budget working papers held in Accountancy.

Impact Assessments:

Risk Management

The setting of the budget has an impact on all areas of the Council there is a risk that the budget might be set at an unaffordable level, however setting guidelines early in the process means that the level of budget that is acceptable is known in advance.

Equality and Diversity

Did the initial assessment of the proposals contained in this report for relevance to the Council's general equality duties, reveal any potentially adverse equality implications?

Where equality implications were identified through the initial assessment No process, has a formal Equality Impact Assessment been undertaken?

What equality implications were identified through the Equality Impact Assessment process? None.

How have the equality implications identified through the Equality Impact Assessment been addressed in this report in order to avoid discrimination against any particular group? N/A.

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CONTINUING SER	VICES BUDGET - GROWTH / (S.	AVINGS) LIST	O ^{riginal} 2012/13	&e ^{rife} d 2012/13	£stimate 2013/14	kstimate 2014/15	Estimate 2015/16	£stimate 2016/17
Directorate	Service		£000's	£000's	£000's	£000's	£000's	£000's
Chief Executive	Internal Audit Civic & Member Corporate Management Democratic services Policy Unit Group Members Allowances Subscriptions Directorate Savings	Consultants Fees- Saving Courses & Conferences, Books, Publs & Postage- Savings Chief Executive Post- Salary savings LGIU Information unit Subscription Saving Grant Finder subscription discontinued Basic Allowance Local Government Association (LGA) Discontinue Sub General	(13) (3) (3)	(13) (3) (23) (3)	(22) (4) (13) (5)			
	Total Chief Executive		(19)	(29)	(44)	0	0	0
Corporate Support Services Page 129	Local Land Charges Industrial Estates- Brooker Rd Industrial Estates- Oakwood Hill Industrial Estates - O Hill Workshops Industrial Ests- Lang Road Seed Bed Fleet Operations Civic Offices Offices & Depots Offices & Depots Offices Waltham Abbey Offices Trapps Hill Administration & Secretarial Administration & Secretarial Directorate Savings	ECC Charge for highways LLC search Increased Rental Income Increased Rental Income Increased Rental Income Increased Rental Income MOTs - Reduced Income Wording Maintenance Gas & Electricity NNDR Re-assessment Area Office Rent Area Office Rent Messenger -Member Despatch Copiers General	(7) (5) 40 14 36 (3)	(6) (30) (10) (5) (6) 60 3 (5) 48 (1) (3) (4) (40)	(9) (29) 13 (12) (4)			
	Total Corporate Support Services		75	1	(41)	0	0	0
Deputy Chief Executiv	e All Weather Pitch DCE directorate	Townmead Project Savings	(35) (23)	(3) (23)	(32)			
	Total Deputy Chief Executive		(58)	(26)	(32)	0	0	0

CONTINUING SER	VICES BUDGET - GROWTH / (SAVINGS) LIST	O ^{rginal} 2012/13	4 ^{evise} d 2012/13	Estimate 2013/14	Estimate 2014/15	£stimate 2015/16	£stimate 2016/17
Directorate	Service		£000's	£000's	£000's	£000's	£000's	£000's
Environment & Street	CCTV Cameras Grounds Maintenance Engineering, Drainage & Water Safer Communities Leisure Facilities Leisure Facilities Leisure Facilities North Weald Airfield North Weald Airfield Off Street Parking Directorate Savings Naming and Numbering Waste Management	Transfer replacement cameras to capital Leasing costs Ransome Mowers Deletion of Drainage Technician post Reduction in PCSO's Loughton Leisure management fee reduction Epping Sports Centre management fee reduction Ongar Leisure Centre management fee reduction Decrease in Events Income Loss of income Training Room Change of contractor General Introduction of charging Contract savings	(12) (63) (17) (22) 25 (65) (17) (2) (637)	(13) (12) (22) (13) (19) 12 19 (35) (52) (5) (637)	(25) (10) (66)			
_	Waste Management	Additional Recycling Credits	(037)	(41)				
Pa gg Phance & ICT O	Finance Miscellaneous Housing Benefits Housing Benefits Housing Benefits NNDR ICT External Audit	Decrease in Employers Pension Conts (Act Val 2010) Housing Benefit Admin Subsidy settlement reductions Documents on line Savings Limes Farm Area Office Fees re Enforcement action on Bad Debts Equipment - inflation on maintenance contracts PKF fees	(810)41	(818) 41 (10) 7	104 25 14	0	0	0
	Directorate Savings Total Finance and ICT	General	48	(12) ————————————————————————————————————	(3) 140	0	0	0
Housing	Private Sector Housing Directorate Savings	Technical Officer Post (HPS/13) General	7 (3)	33 (3)		·	-	
	Total Housing		4	30		0	0	0

CONTINUING SER	VICES BUDGET - GROWTH / (SA	AVINGS) LIST	origin ^{al} 2012/13	جو ^{ينځو} ط 2012/13	Estimate 2013/14	Estimate 2014/15	Estimate 2015/16
Directorate	Service		£000's	£000's	£000's	£000's	£000's
Planning & Economic Development	Development Control Planning Appeals Development Control Building Control Ring Fenced Account Directorate Savings	Addl Fees re Govt proposals Professional Fees Publicity Consultants Saving on Fees Consultants Saving on Fees Reduction in fees Reduction in fees General	(100) (6) (10) 10	(20) (6) (10) (7) 7 28 (28) (7)	(57)		
	Total Planning & Economic Developr	nent	(106)	(43)	(57)	0	0
Other Items	Investment Interest New Homes Bonus Car Leasing Pensions	Reduction due to shops transfer Scheme Changes Deficit Payments	2 (420) 51	2 (424) 51	60 (525) 53	109	45
Page 131	Total CSB		(1,233)	(1,256)	(570)	109	45

Annex 1

£^{3tin}na^{te} 2016/17 £000's

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DISTRICT DEVELOPMENT FUND

Greenyard Waltham Abbey Reduced Rental Income 5 11 8 Industrial Estates- Brooker Rd Increased Rental Income (44) Total Corporate Support Services 242 203 285 220 39	0
Elections District Elections Additional cost due to No multiple elections 18 18 18 (110) Elections No District Elections May 2013	0
Elections No District Elections May 2013 Grants to Voluntary Orgs Furniture Exchange Scheme Corporate Management Chief Executive Salary Savings less recruitment costs Corporate Management Chief Executive Assistant - Salary saving Corporate Policy Making Efficiency Challenge Programme (RIEP) Members Standards Committee - other chargeable investigations Total Chief Executive Total Chief Executive Total Chief Executive Corporate Support Services Estates & Valuation Estates & Valuation Council Asset Rationalisation Council Asset Rationalisation Council Asset Rationalisation HRA Contribution Increased Income Local Land Charges Local Land Charges Removal of Personal Search charges(Claims) (LLC Amendment Rules 2010) Non HRA Building Maintenance Greenyard Waltham Abbey Reduced Rental Income Reduced Rental Income Total Corporate Support Services Reduced Rental Income Total Corporate Support Services Total Corporate Support Services Total Corporate Support Services No Differ Executive Total Corporate Support Services No Differ Executive Salary Savings less recruitment costs (115) (15) (15) (15) (15) (15) (15) (15	0_
Grants to Voluntary Orgs Corporate Management Chief Executive Salary Savings less recruitment costs Corporate Management Corporate Management Corporate Policy Making Members Efficiency Challenge Programme (RIEP) Standards Committee - other chargeable investigations Total Chief Executive 18 51 (6) (110) Corporate Support Services Estates & Valuation Estates & Valuation Council Asset Rationalisation Council Asset Rationalisation HRA Contribution Estates & Valuation Council Asset Rationalisation HRA Contribution (13) (3) (3) (13) Human Resources Medical Expenses Local Land Charges Increased Income Local Land Charges Removal of Personal Search charges(Claims) (LLC Amendment Rules 2010) Non HRA Building Maintenance Greenyard Waltham Abbey Reduced Rental Income Faluation Resources Removal of Personal Search Charges (Claims) Reduced Rental Income Faluation F	0
Corporate Management Chief Executive Salary Savings less recruitment costs Corporate Management Chief Exec Executive Assistant - Salary saving (15) Corporate Policy Making Members Standards Committee - other chargeable investigations Total Chief Executive Total Chief Executive Salary Savings less recruitment costs (15) (15) (15) (15) (10) (10) (10) (10) (10) (10) (10) (10	0_
Corporate Policy Making Members Standards Committee - other chargeable investigations Standards Committee - other chargeable investigations Total Chief Executive 18 51 (6) (110) 0 Corporate Support Services Estates & Valuation Council Asset Rationalisation 205 32 146 91 Estates & Valuation Council Asset Rationalisation HRA Contribution (13) (3) (3) (3) (13) Human Resources Medical Expenses (8) Local Land Charges Increased Income (20) (20) Local Land Charges Removal of Personal Search charges(Claims) (LLC Amendment Rules 2010) 100 100 Non HRA Building Maintenance Planned Building Maintenance Programme 45 74 103 154 39 Greenyard Waltham Abbey Reduced Rental Income 5 11 8 11 8 Industrial Estates- Brooker Rd Increased Rental Income 242 203 285 220 39	0
Members Standard's Committee - other chargeable investigations Total Chief Executive 18 51 (6) (110) 0	0
Total Chief Executive 18 51 (6) (110) 0	0
Corporate Support Services Estates & Valuation Estates & Valuation Council Asset Rationalisation HRA Contribution Human Resources Local Land Charges Local Land Charges Removal of Personal Search charges(Claims) (LLC Amendment Rules 2010) Non HRA Building Maintenance Greenyard Waltham Abbey Industrial Estates- Brooker Rd Increased Rental Income Total Corporate Support Services Council Asset Rationalisation (13) (3) (3) (3) (13) (13) (8) (20) (20) (20) (20) (20) (20) (20) (20	0
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(C) Total Corporate Support Services <u>242 203 285 220</u> 39	
Total Corporate Support Services <u>242</u> <u>203</u> <u>285</u> <u>220</u> <u>39</u>	
$\overline{\Phi}$	(23)
Beputy Chief Executive Community & Culture Redundancy 7 7	
Peputy Chief Executive Community & Culture Redundancy 7 7 Public Relations & Information Website Officer 11 11 11 11 11	3
Public Relations & Information Contribution from Uttlesford toward post DPR/02 (14) (14) (12)	
WPublic Relations & InformationContribution from Uttlesford toward post DPR/02(14)(14)(12)Deputy Chief ExecutiveExternally Funded Projects388994	
Deputy Chief Executive Externally Funded Projects (38) (89) (94)	
Youth Council Youth Council 12 12 12	
NWA Strategy Action Plan Aviation Consultant 20 20	
NWA Strategy Action Plan NWA Consultancy exercise 100 50	
Total Deputy Chief Executive 43 7 136 59 (1)	0

DISTRICT DEVELOPMENT FUND

	Directorate	Description	o ^{ightal} 2012/13 £000's	616 101/11/2 2012/13 £000's	جو ^{ينوو} ط 2012/13 £000's	£ ^{stin} ate 2013/14 £000's	(5 th tra ^{te} 2014/15 £000's	£ ^{strate} 2015/16 £000's	£s ^{tim} dt ^e 2016/17 £000's
Page 134	Food Safety Inspection of Workplaces Inspection of Workplaces Inspection of Workplaces Inspection of Workplaces Safer Communities Safer Communities Waste Management Leisure Facilities Leisure Facilities Leisure Facilities Leisure Facilities Parks & Grounds Parks & Grounds Parks & Grounds North Weald Airfield North Weald Airfield North Weald Airfield Off Street Parking Contaminated Land & Water Quality Waste Management Waste Management Waste Management Abandoned Vehicles	Inspections Expenditure of government grant Government grant Eton Manor Prosecution costs Analysts post Analysts contributions to post Avoided Disposal Payment Olympic Officer Post "Look and Feel" Ticket Allocation Torch Relay Security Roding Valley Lake - Disabled Projects Roding Valley Lake - Disabled Projects Loss of Income - Hangar 5 Loss of Income - Market Rents Safety of Bund On-street deficit Contaminated land investigations Wheeled bin replacements Publicity Advertising Abandoned vehicles contract	(184) 5 2 3 10 (10) 24 72 3 21 25 10 10	(2) 24 5 10 3 4	4 17 (27) 40 13 (29) (194) 5 15 10 (10) 24 79 4 35 6 10 3 4	4 10 14 (176) 10 (10) 14 2 14 9	4	5	
4	Total Environment & Street Scene		2	44	9	(105)	7	5	0
Finance & ICT	Concessionary Fares Concessionary Fares Insurance Services ICT Council Tax Collection Housing Benefits NNDR Procurement	New National Scheme - Costs Contribution from ECC re admin costs of issuing passes Additional income re Uttlesford Insurance work GCSX connection Legal Fees re Bailiffs in Liquidation Staff restructuring not funded by specific grant Atlas Project Funding Atlas Project Expenditure Local Council Tax Support Localisation of Council Tax Support - Grant Housing Benefit Admin - Additional Admin Subsidy New Burdens Small Business Rate Relief Costs Essex Procurement Hub	5 (6) (2) 20 (3) 3	10 5 4	15 (23) (6) (3) 5 20 (3) 7 40 (84) 6 (6)	(3) 44 (30) 3			
	Total Finance & ICT		17	19	(32)	14	0	0	0

DISTRICT DEVELOPMENT FUND

	Directorate	Description	O ^{ighal} 2012/13 £000's	61 10 10 10 10 10 10 10 10 10 10 10 10 10	جو ^{يزو} د 2012/13 £000's	Çgirrate 2013/14 £000's	وچ ^{غزر} مان ^و 2014/15 £000's	65 imate 2015/16 £000's	65 ^{tirnate} 2016/17 £000's
Housing	Homelessness Homelessness Homelessness Private Sector Housing Private Sector Housing Private Sector Housing Handy Person Scheme Handy Person Scheme	DCLG - Rental Loan Scheme DCLG - Rental Loan Scheme DCLG - Epping Forest Housing Aid Scheme DCLG - Epping Forest Housing Aid Scheme House Condition Survey Backscanning Technical Officer (HPS/13) Additional funding ECC re. Mobile Homes/Sites Improvements	26 (26) 26 (26) 28 27	(13) 6 4	26 (26) 26 (26) 10 5	52 (52)			
	•	200 to. Mobile Homesfores improvements							
	Total Housing		70	(3)	26	14	0	0	0
Planning & Economic Development	Building Control Group Building Control Group Conservation Policy Countrycare Countrycare Development Control Development Control Development Control	Salary saving re vacant posts (net of Consultants) Salary saving re vacant posts Ring Fenced Element Historic Building Grant BRIE - SLA Protected species/habitat related consultation Contingency for Appeals Fees & Charges-additional large applications Pre Application Consultants Fees - saving	(63) 42 4 9 25	3 1	(106) 68 0 5 9 66 (40) (10)	(65) 43 5 9 50 (10)	5 9	0	
Page 10	Development Control Economic Development Economic Development Economic Development Forward Planning	Pre Application Fees(Increase)/Reduction Economic Development Strategy Business Promotion & Support LABGI regeneration Admin Assistant	3 12 21	3	(19) 6 (7) 12 21	(4)			
S S	Forward Planning Forward Planning Planning Services Planning Services Town Centre Regeneration	Local Plan Senior Planner Planning Delivery Grant 4 Records Scanning Waltham Abbey Regeneration Projects	586 22 17 46	93 25	610 38 24 25 46	282	64		
	Total Planning & Economic Devel	lopment	724	125	748	310	78	0	0
	Total Service Specific District De	velopment Fund	1,116	446	1,166	402	123	19	(23)
Other Items	Capital Expenditure Funded from Re Lost Investment Interest Second Homes Discount Allowance Interest on M25 land compensation		13 267 (75)		13 245 (60) (237)	201 (60)	151	115	78
	Council Tax Freeze		(204)		(204)	(80)	(80)		
	Total District Development Fund		1,117	446	923	463	274	134	55

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